STMicroelectronics Company presentation

January 2026

We are creators and makers of technology

One of the world's largest semiconductor companies

~48,000 employees of which ~9,000 in R&D

$11.8 billion revenues in 2025

Over 80 sales & marketing offices serving over 200,000 customers across the globe
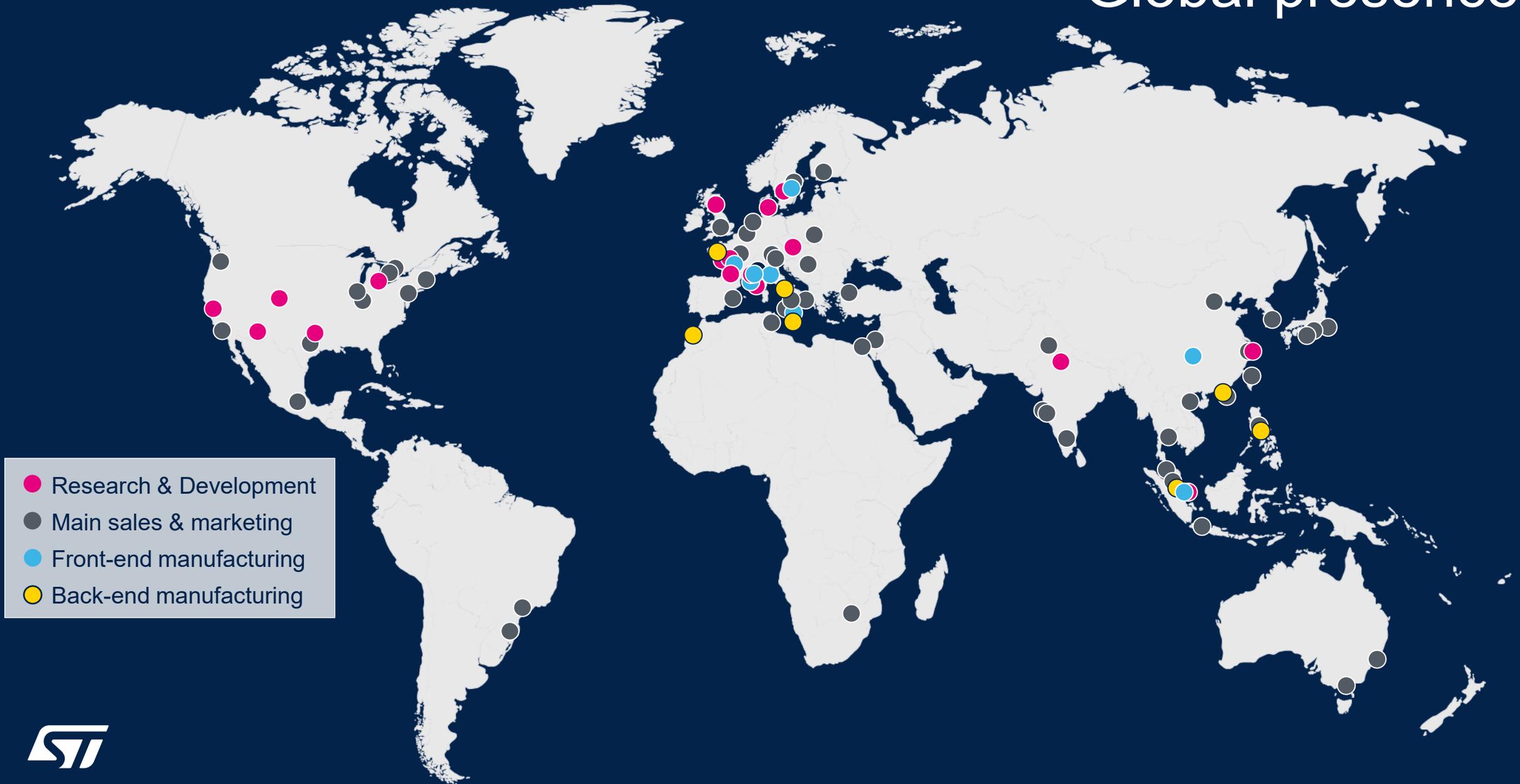
14 main manufacturing sites

Signatory of the United Nations Global Compact (UNGC) Member of the Responsible Business Alliance (RBA)

Global presence

Legend:
- Research & Development
- Main sales & marketing
- Front-end manufacturing
- Back-end manufacturing

Jean-Marc Chery
President &
Chief Executive Officer

Marco Cassis Analog, Power & Discrete, MEMS and Sensors Group	**Remi El-Ouazzane** Microcontrollers, Digital ICs and RF products Group	**Jerome Roux** Sales & Marketing	**Fabio Gualandris** Quality, Manufacturing, & Technology	**Lorenzo Grandi** President & CFO		**Steven Rose** Legal Counsel & Public Affairs	**Rajita D'Souza** Human Resources & Corporate Social Responsibility
Mario Aleo Power & Discrete	**Vincent Fraisse** RF & Optical Communication	**Michael Anfang** EMEA & Automotive Marketing & Apps*	**Christophe Ayela** Front-End Manufacturing	**Franck Freymond** Audit***, ERM & Resilience	**Stefano Cantù** Strategic Corporate Programs Office	**Frédérique Le Grevès** Europe & France Public Affairs	
Alexandre Balmefrezol Imaging	**Maria Heriz** Embedded Processing	**Henry Cao** China & Power/Energy Marketing & Apps*	**Fabrice Gomez** Back-End Manufacturing	**Giuseppe Notarnicola** Treasury	**Alberto Della Chiesa** Italy Managing Director Global Trade Compliance	**Giuseppe Notarnicola** Italy Public Affairs	
Simone Ferri MEMS		**Hiroshi Noguchi** APeC & Industrial Marketing & Apps*	**Laurent Malier** Global Technology R&D	**Bertrand Stoltz** Corporate Finance	**Chouaib Rokbi** Digital Transformation & Information Technology, Global Procurement	**Bertrand Stoltz** Asia Public Affairs	
Alessandro Cremonesi ** Chief Innovation Officer, System Research & Applications	*** Reports dotted line to MDRF President*	**Rino Peruzzi** Americas & PE/CECP Marketing & Apps*	**Thomas Morgenstern** Manufacturing	**Jérôme Ramel** Corporate Development, & Integrated External Communication		**Philippe Dereeper** Chief Ethics & Compliance Officer	
		Ricardo De-Sa-Earp Global Distribution Integration	**Nicolas Yackowlew** Global Quality & Reliability	**Claudia Levo** Integrated Marketing & Communications			

APeC = Asia-Pacific excluding China
PE/CECP = Personal Electronics/ Communication
Equipment & Computer Peripherals/
* Application marketing organization by market segment

*** Reports to the
Chairman of the
Supervisory Board Audit
Committee and dotted
line to the CEO

ST stands for

life.augmented

Everywhere microelectronics
makes a positive contribution to people's lives,
ST is there.

Our value proposition for all our stakeholders

For our **shareholders**

Return value in line with our objective

Sustainable and profitable growth

For our **customers**

Provide differentiating enablers

Independent, reliable & secure supply chain

For all our **stakeholders**

Committed to sustainability

Our values: Integrity – People – Excellence

Making **driving** safer, greener, and more connected

Enabling the evolution of **industry** towards smarter, safer, and more efficient factories & workplaces
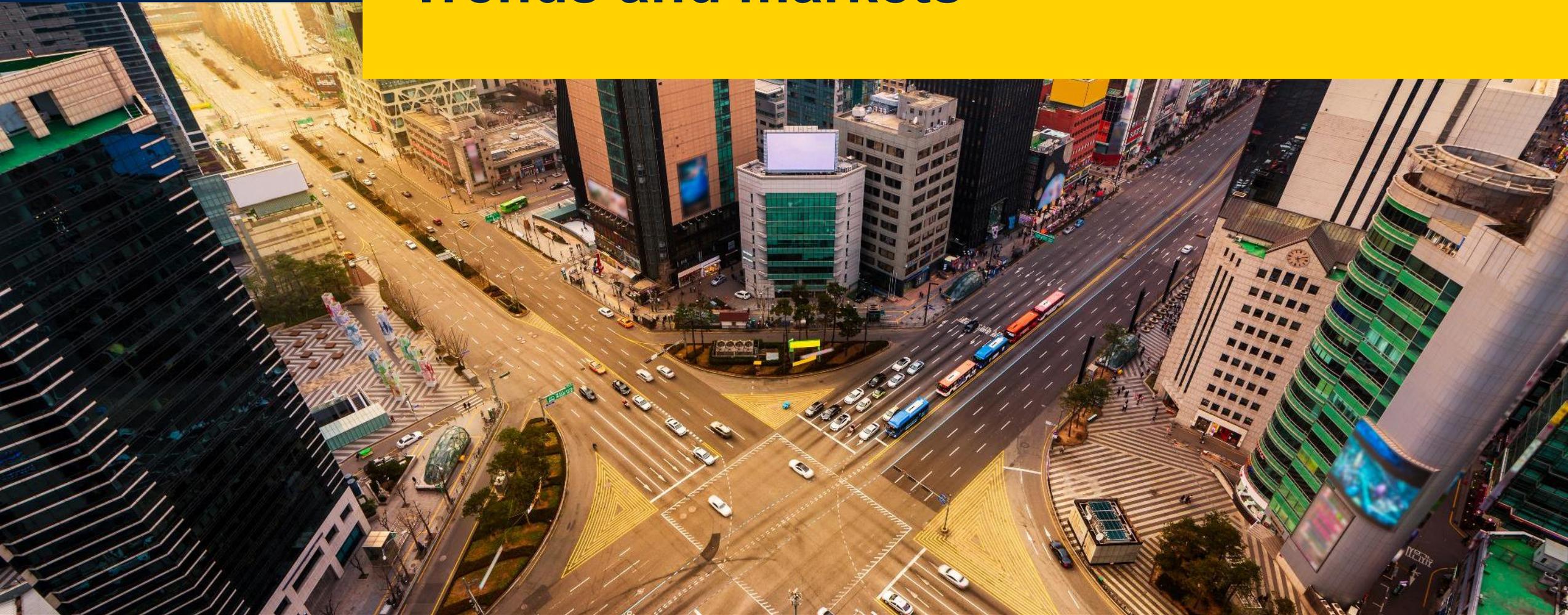
Making **homes & cities** smarter, for better living, higher security, and to get more from available resources

Making everyday **things** smarter, connected, and more aware of their surroundings
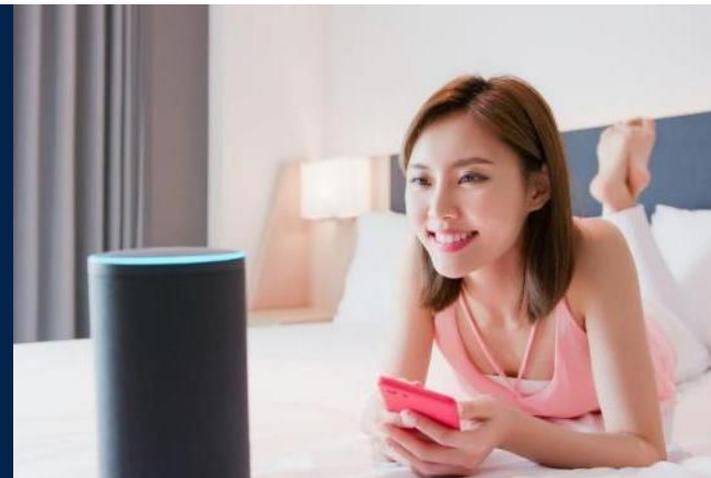
Trends and markets

Our strategy stems from key long-term enablers

Smart Mobility

Helping car manufacturers make driving safer, greener, and more connected for everyone

Power & Energy

Enabling industries to increase energy efficiency everywhere and the use of renewable energy

Cloud-connected Autonomous Things

Supporting the proliferation of secure, connected, autonomous devices enabled by edge AI

Smart mobility

ST provides innovative solutions to help our customers make driving safer, greener and more connected for everyone

Increase safety for road users & driver comfort and convenience.	Road crashes carry a high human toll and cost **$500B+** every year
Affordable, desirable electric vehicles	Electric vehicles to grow to ~40% of total vehicle sales by 2030
Cleaner, greener Internal Combustion Engines (ICE)	ICEs in **~75%** of new vehicles produced 2026-2030

ST technology and solutions enable customers to increase energy efficiency everywhere & support the use of renewable energy sources

Rising demand for and usage of electrical energy

Electricity demand set to grow **2X** total global energy demand through 2027

Increase use of renewable energy

Solar and wind energy to exceed **19%** of global electricity generation in 2026

Decrease carbon emissions to reduce global warming impact

43% greenhouse gas emission reduction from 2019 levels needed to limit global warming to 1.5°C by 2030

Cloud-connected Autonomous Things

Supporting the proliferation of secure, connected, autonomous devices enabled by edge AI

Cloud-connected devices	More than **40 billion** IoT connected devices by 2030
Digital security for all data	Global IoT security market to reach **~$140 billion** by 2030
Edge AI proliferation	By 2035, **74%** of all data will be processed locally

Our strategy

We address four end markets

Automotive

Industrial

Personal electronics

Communications equipment & computers peripherals

Our strategic objectives

Automotive

Lead in **car electrification**

Lead in **car digitalization**

Industrial

Lead in **embedded processing**

Lead in **Power & Energy Management**

Lead in **Sensors**

Accelerate in **Analog**

Personal electronics

Lead in **selected** high-volume **smartphone** applications with differentiated products or custom solutions

Leverage **broad portfolio** to address high-volume applications
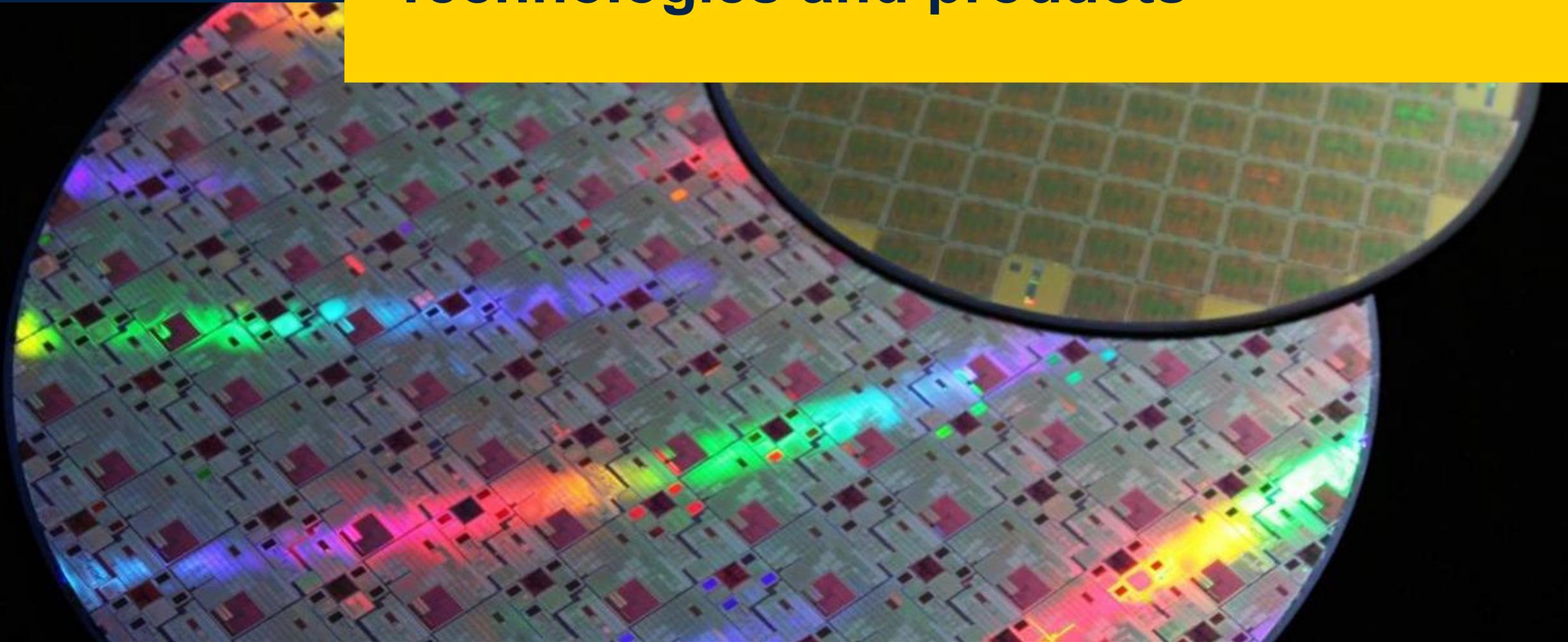
Communications equipment & computers peripherals

Address **selected** high-volume **applications** with differentiated products or custom solutions

Leverage **broad portfolio** to address high-volume applications

Technologies and products

Differentiated technologies are our foundation

MEMS
for sensors & micro-actuators

Smart Power: BCD
(Bipolar - CMOS - Power DMOS)

FD-SOI CMOS
FinFET through Foundry

Discrete, Power MOSFET, IGBT
Silicon Carbide, Gallium Nitride

Analog, RF CMOS & BiCMOS,
Silicon photonics

Vertical Intelligent Power

eNVM CMOS

Optical sensing solutions

Packaging technologies
Leadframe – Laminate – Sensor module – wafer level

Our products and solutions enable customer innovation

Dedicated automotive ICs

Analog, industrial & power conversion ICs

GP MCU & MPU, Wireless solutions, secure MCU, EEPROM

Discrete & power transistors

MEMS & optical sensing solutions

ASICs based on ST proprietary technologies

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Dedicated automotive ICs

Automotive MCU
Stellar · SPC5 · STM32

Scalable single and multicore MCU solutions

Targeting cost-sensitive to highly advanced applications

Supporting next-generation architectures and X-in-1 approach

Comprehensive development ecosystem

ADAS solutions

Image signal processors

Radar transceivers

V2X communication solutions

Automotive CMOS image sensors

Automotive inertial sensors

Infotainment & telematics
TELEMACO · Accordo · Teseo

Outstanding audio fidelity and positioning accuracy in every condition

Secure smartphone mirroring

Safe vehicle connectivity with wide set of peripherals

Automotive analog & power
VIPower · STPOWER

Solutions for battery management, traction, braking, airbag, door zone, engine, PMIC

VIPower* intelligent power switches, high-side & low-side drivers

LED drivers

Automotive grade power discrete

Complete system kit solutions

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Discrete & power transistors

Key power technologies & packages for: Car electrification, power management, motor control

High-voltage and low-voltage silicon power MOSFETs (STripFET*, Planar & MDmesh*)

IGBTs. Power bipolar transistors

Silicon carbide MOSFETs

Gallium nitride (GaN) on silicon power and RF transistors

LDMOS & DMOS RF power transistors

ACEPACK* power modules. SLLIMM* intelligent power modules

Diodes, rectifiers, thyristors (SCR), AC switches

Silicon carbide (SiC) & high-voltage and low-voltage silicon diodes

Ultra-fast & bridge rectifiers

Power Schottky diodes & field-effect rectifiers

Thyristors (SCR) & triacs

ACS* AC switches

Transient voltage suppressors (TVS) EMI filtering & protection ICs

ESD protection

EOS & lightning surge protection

Current limiters

IPAD* integrated EMI and ESD protection devices

Integrated passive devices

STPOWER

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Analog, industrial & power conversion ICs

Power management

- AC/DC & DC-DC
- MOSFET, IGBT, SiC, GaN gate drivers
- Analog / digital controllers
- Linear voltage regulators
- Intelligent power switches
- Galvanic isolation
- Digital power
- Smart power GaN
- Battery management | eFuses

Analog products

- Operational amplifiers, comparators, LDOs
- Current sensing amplifiers
- Filtering & conditioning
- Interfaces & transceivers
- Reset & supervisors
- Powerline communication
- IO-Link
- Rad-hard

Motion control

- Brushed DC motor drivers
- Brushless DC motor drivers
- Stepper motor drivers

Application specific ICs

- PMIC, pre-amps for data storage & servers
- Wireless charging, touch controller, display PMIC for personal devices
- Medical ICs

MEMS & optical sensing solutions

Motion sensors

Accelerometers & gyroscopes

Inertial modules & smart sensors

Vibrometers, inclinometers

Magnetometers

T-Plus: Motion MEMS with embedded temperature sensor

Environmental & biosensors

Biosensors (motion + bio-signals)

Barometers, pressure sensors

Temperature sensors

Electrostatic sensors
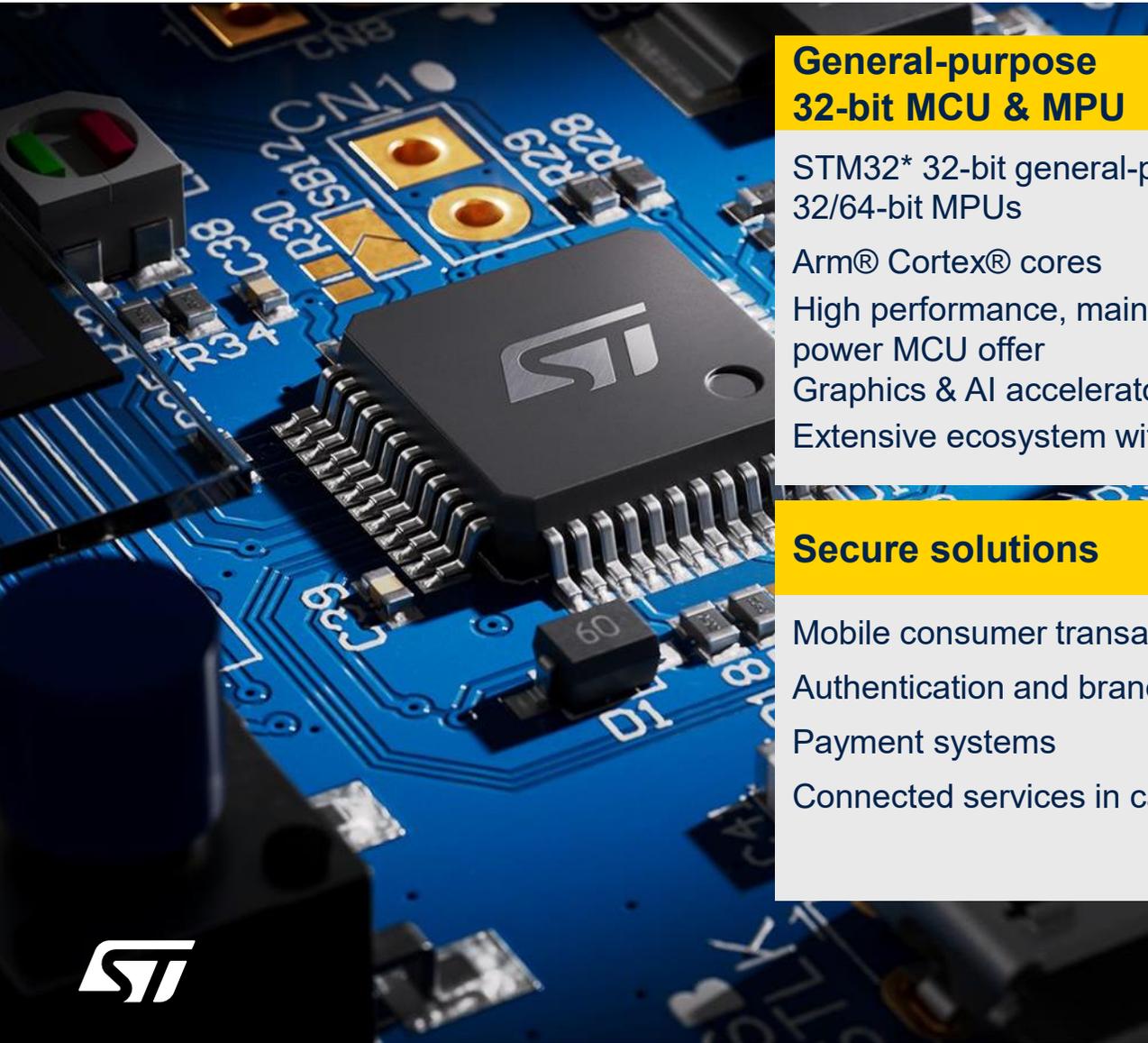
MEMS microphones

Micro actuators

Actuators for printheads

Piezoelectric actuators

Electrostatic actuators

Electromagnetic actuators

Thermal actuators

Optical sensing solutions

FlightSense* ToF proximity & multi-zone ranging modules

3D FlightSense ToF sensors

BrightSense* global shutter CMOS image sensors

Ambient light sensors

Micro-optics

Custom optical solutions

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General-purpose MCU & MPU, secure solutions & NFC

General-purpose 32-bit MCU & MPU

STM32* 32-bit general-purpose MCUs and 32/64-bit MPUs

Arm® Cortex® cores

High performance, mainstream, ultralow power MCU offer

Graphics & AI accelerators

Extensive ecosystem with edge AI

Wireless 32-bit MCU

Bluetooth® Low Energy ICs

Zigbee, Thread, Matter

Wi-Fi modules

Sub-1 GHz & Sigfox-compatible devices

LoRaWAN® technology

STM32 DNA, extended ecosystem for RF

Secure solutions

Mobile consumer transactions

Authentication and brand protection

Payment systems

Connected services in cars

NFC & Memory

NFC / RFID Tags

Dynamic NFC tags

NFC / RFID Readers

High-performance & high-endurance EEPROMs

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ASICs based on ST proprietary technologies

ST offers strategic independence and product differentiation to ASIC customers through three key enablers:
- Advanced manufacturing technology platforms
- Worldwide design resources and advanced IP
- ST's Integrated Device Manufacturer supply chain

Digital ASICs

System-on-chip designs in CMOS and FD-SOI technologies with eNVM option, as well as FinFET (through foundry)

Analog & RF ASICs

Unique expertise in GHz wireless RF, analog, and optical device design using advanced technologies, such as RFSOI, BiCMOS, silicon photonics & millimeter wave

MEMS and imaging ASICs

Proprietary micromachining process, deep expertise in MEMS integration
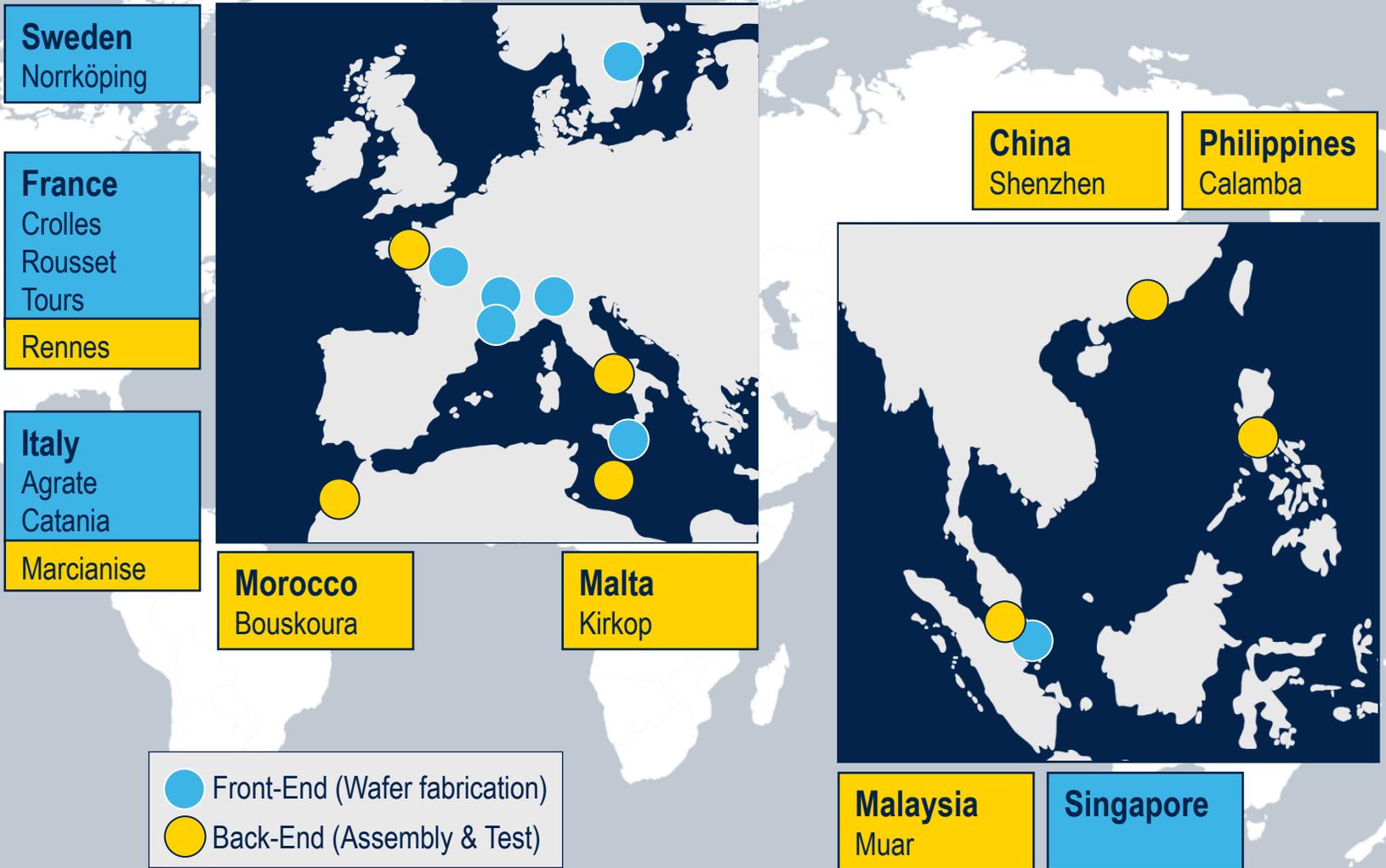
Custom imaging solutions and premium foundry services

Power ASICs

A broad portfolio of differentiated technologies including BCD, VIPower*, SiC, GaN, and power MOSFET

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Manufacturing and R&D

We offer quality, flexibility, and supply security

Sweden
Norrköping

France
Crolles
Rousset
Tours
Rennes

Italy
Agrate
Catania
Marcianise

Morocco
Bouskoura

Malta
Kirkop

China
Shenzhen

Philippines
Calamba

Malaysia
Muar

Singapore

● Front-End (Wafer fabrication)
● Back-End (Assembly & Test)

We are drivers of your innovation

Advanced R&D centers around the world for close collaboration with operations, customers, and partners

- **~9,000** people working in R&D and product design
- **~21,000** active and pending patents worldwide
- **~17**% of revenues invested in R&D in 2025
- **~200** active R&D partnerships
- **10+** fab labs to drive open innovation
- **~50** startups actively engaged

Recognized as a top global innovator

ST has been recognized by Clarivate as a **Top 100 Global Innovator** for **the fifth consecutive year** and **eighth time** overall

Top 100 Global Innovator 2026

Clarivate

"As the pace of technological change accelerates, we work in open collaboration with customers and partners to develop disruptive semiconductor technologies and solutions in sensing, power and energy, connectivity, data communications, compute and edge AI, helping them turn ambitious ideas into market-defining solutions."

Alessandro Cremonesi, Chief Innovation Officer

STMicroelectronics recognized as a Top 100 Global Innovator 2026 by Clarivate
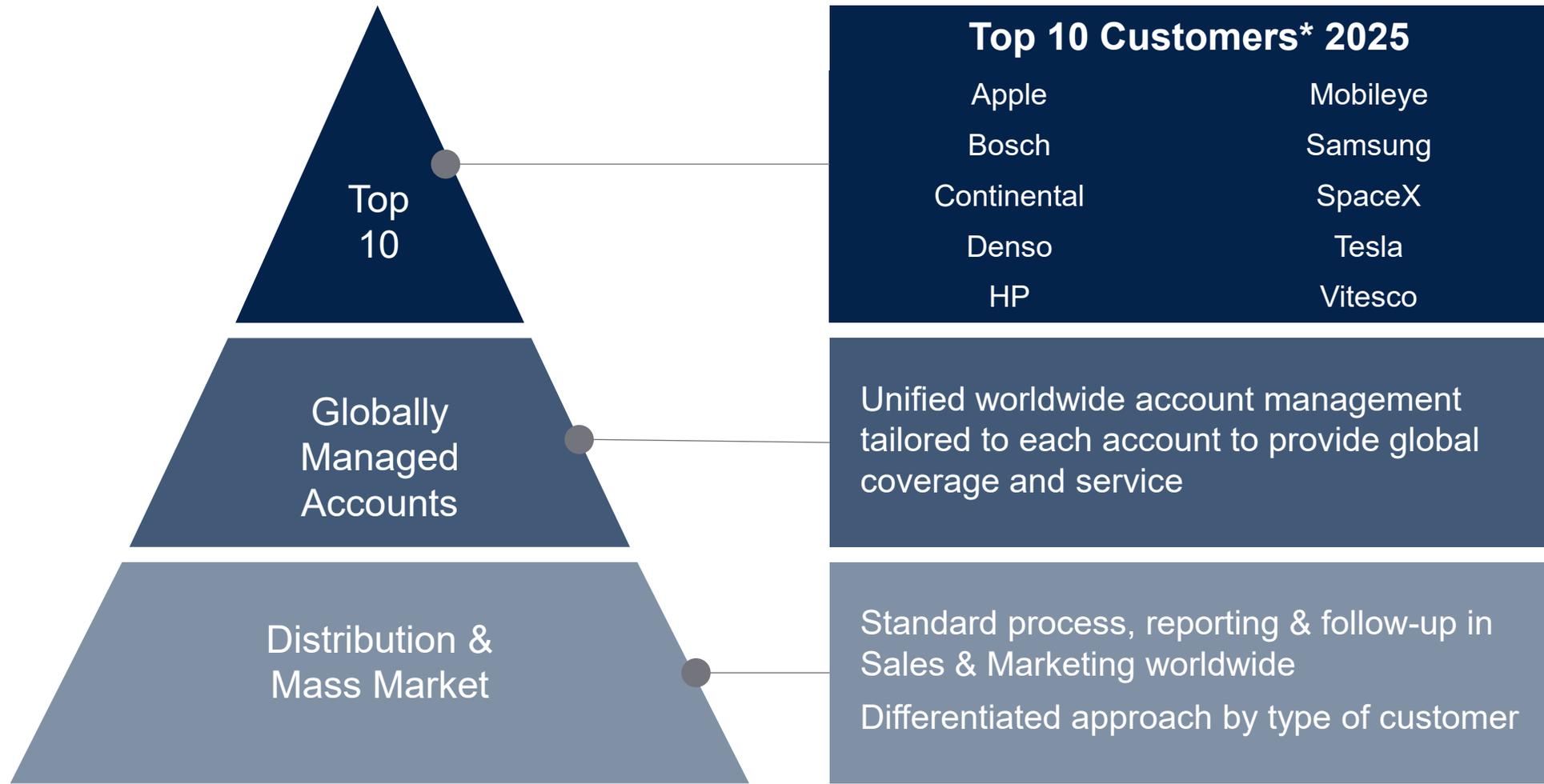
Customers & sales

We are partners with our customers worldwide

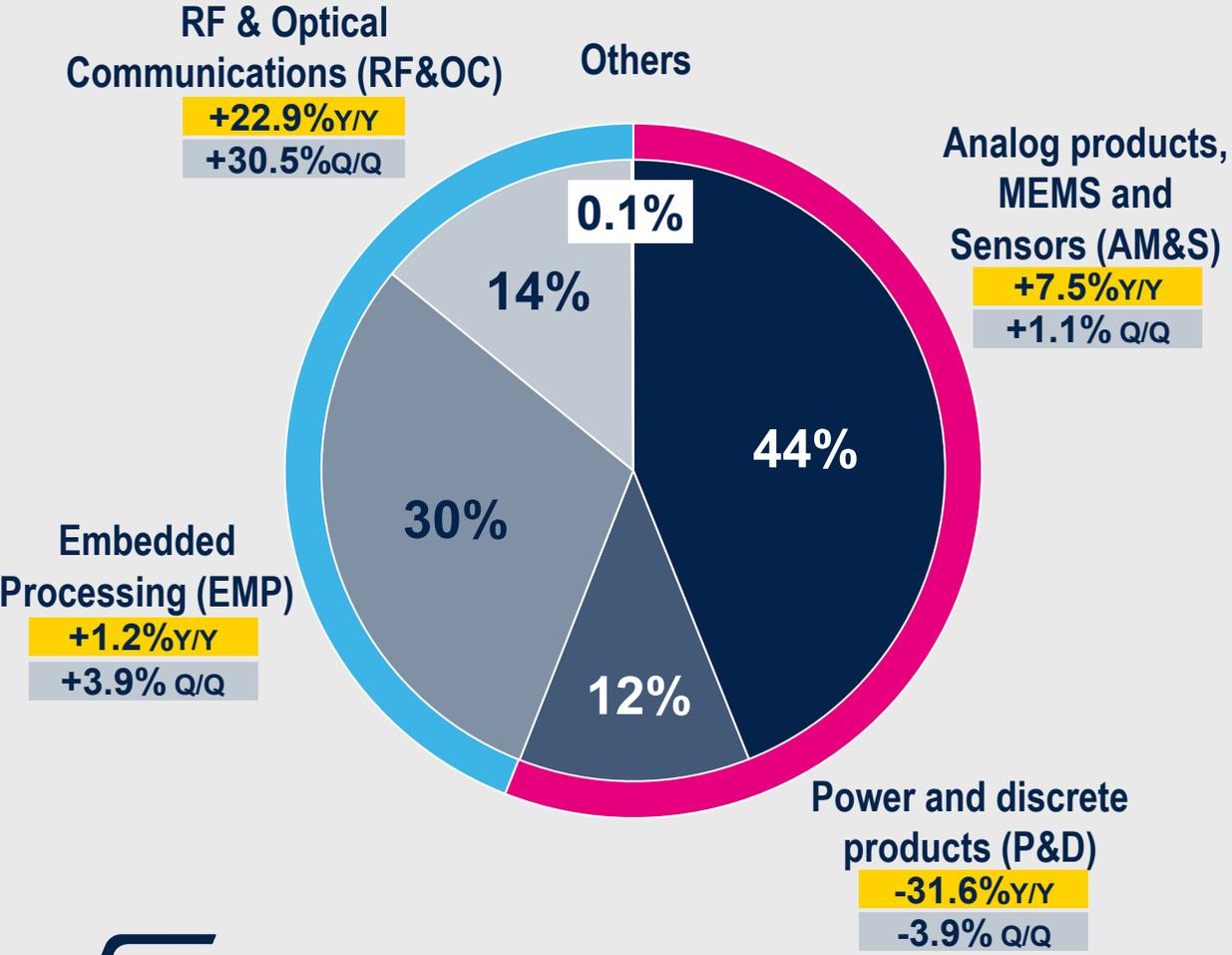## Over 80 sales offices in 35 countries

We serve more than 200,000 customers

Top 10

Globally Managed Accounts

Distribution & Mass Market

Top 10 Customers* 2025

Apple	Mobileye
Bosch	Samsung
Continental	SpaceX
Denso	Tesla
HP	Vitesco

Unified worldwide account management tailored to each account to provide global coverage and service

Standard process, reporting & follow-up in Sales & Marketing worldwide

Differentiated approach by type of customer

*In alphabetical order

Q4 2025 Revenues dynamic

% by reportable segments

RF & Optical Communications (RF&OC)
+22.9% Y/Y
+30.5% Q/Q

Others

Analog products, MEMS and Sensors (AM&S)
+7.5% Y/Y
+1.1% Q/Q

Embedded Processing (EMP)
+1.2% Y/Y
+3.9% Q/Q

Power and discrete products (P&D)
-31.6% Y/Y
-3.9% Q/Q

Pie chart values: 0.1%, 14%, 30%, 12%, 44%

Legend:
- Analog, Power & Discrete, MEMS and Sensors (APMS)
- Microcontrollers, Digital ICs and RF products (MDRF)

% by end market

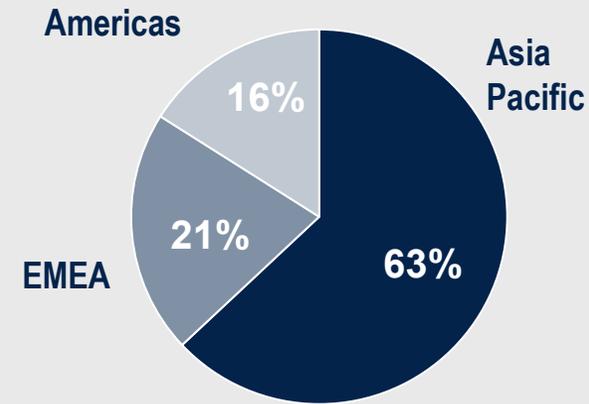**Communications equipment & computer peripherals**
+17% Y/Y
+23% Q/Q

Automotive
-15% Y/Y
+3% Q/Q

Personal electronics
+17% Y/Y
-2% Q/Q

Industrial
+5% Y/Y
+5% Q/Q

Pie chart values: 16%, 38%, 20%, 26%

33
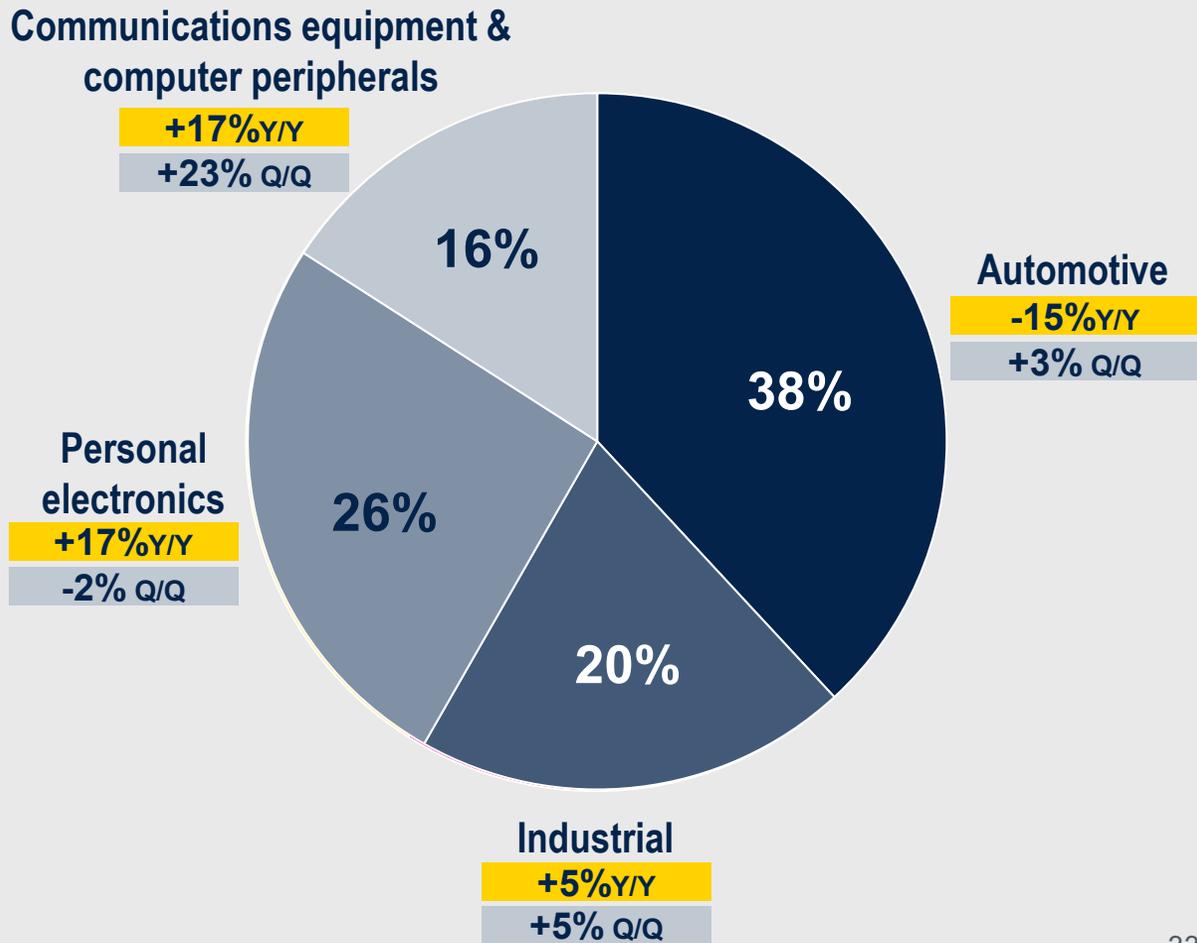
2025 revenues

% by reportable segments
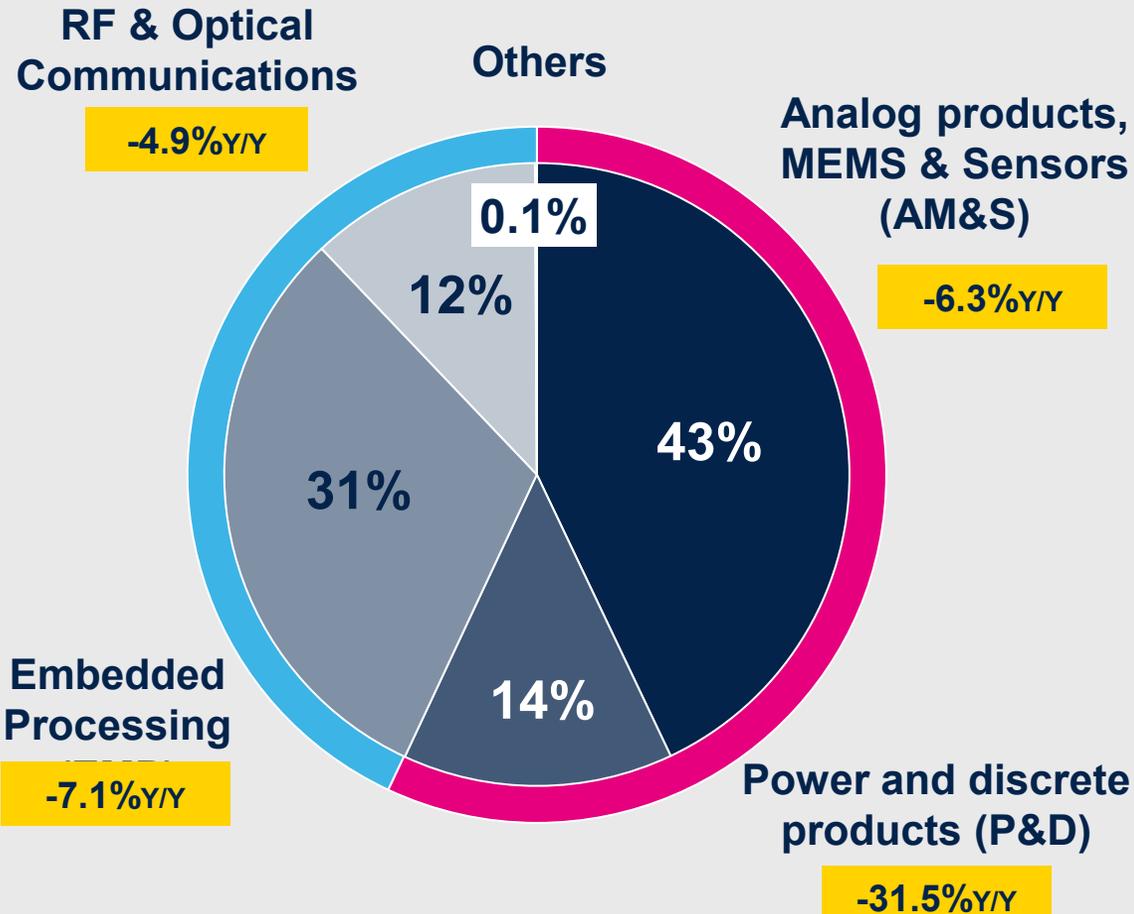
RF & Optical Communications
-4.9%Y/Y

Others
0.1%

Analog products, MEMS & Sensors (AM&S)
-6.3%Y/Y

43%

12%

31%

14%

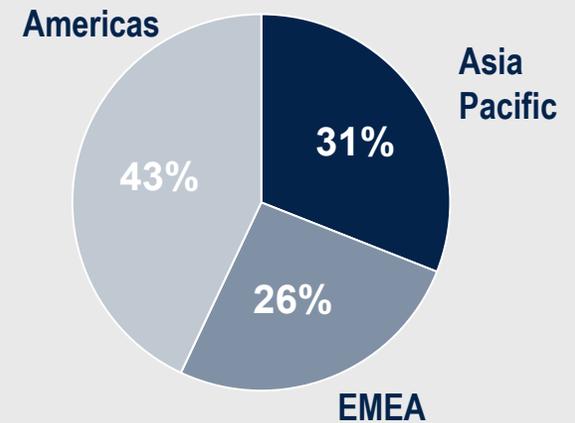**Embedded Processing**
-7.1%Y/Y

Power and discrete products (P&D)
-31.5%Y/Y

Analog, Power & Discrete, MEMS and Sensors (APMS)
Microcontrollers, Digital ICs and RF products (MDRF)

% by shipment location

Americas
16%

Asia Pacific
63%

EMEA
21%

% by region of origin

Americas
43%

Asia Pacific
31%

EMEA
26%

% by customer type

Distribution
28%

Top 10 OEMs
47%

Other OEMs
25%

34
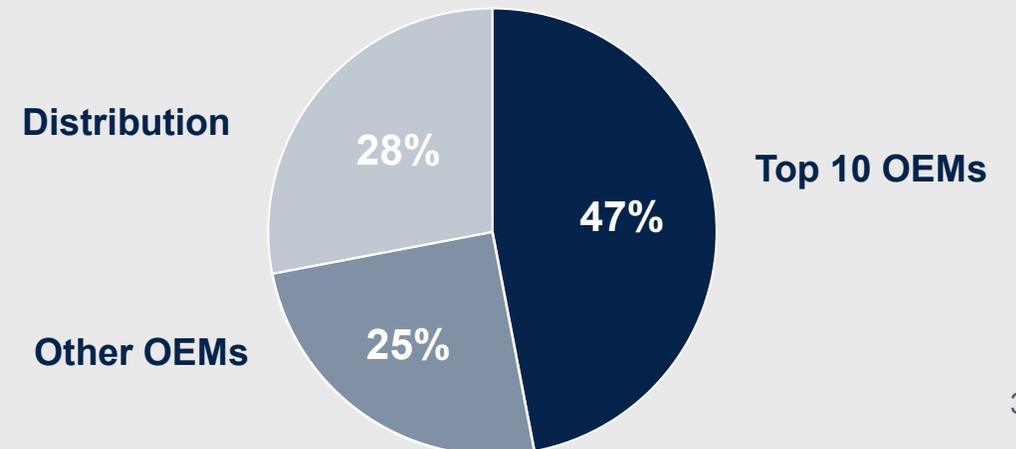
2025 revenues by end market

Communications equipment & computer peripherals
+5%Y/Y

Personal electronics
+4%Y/Y
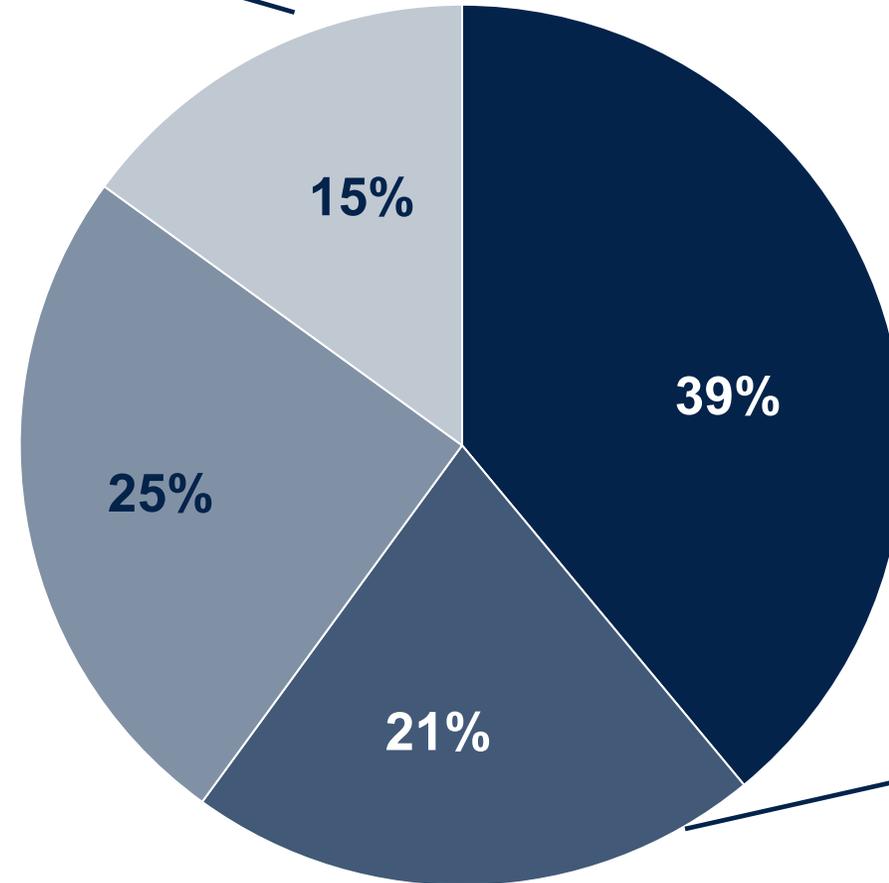
Automotive
- 24%Y/Y

Industrial
-7%Y/Y

39%
21%
25%
15%

Our commitment to quality

Quality is embedded in our culture

Our quality culture is driven by a commitment to continuously improve, a prevention mindset and our STRIVE for Excellence values

⭐ **STRIVE**
FOR EXCELLENCE

S	trength
T	eamwork
R	esilience
I	nnovation
V	alue
E	xpertise

Find out more at www.st.com/quality

Quality is a key business enabler for ST

Our quality vision

Elevate ST quality to the highest levels,
positioning it as a valuable asset
for our customers

Our quality mission

Ensure ST products meet the highest quality
and reliability requirements of customers
in the markets we address

Our quality strategy

★ STRIVE
FOR EXCELLENCE

- Deploy a mindset and culture of quality
- Focus on quality performance at our customers
- Innovate for advanced quality and reliability
- Drive structured result-driven improvement programs

Our people

Our technology starts with our people

Others ~1,200

Americas ~700

Mediterranean ~5,000

Italy ~12,500

Asia ~17,000

France ~11,100
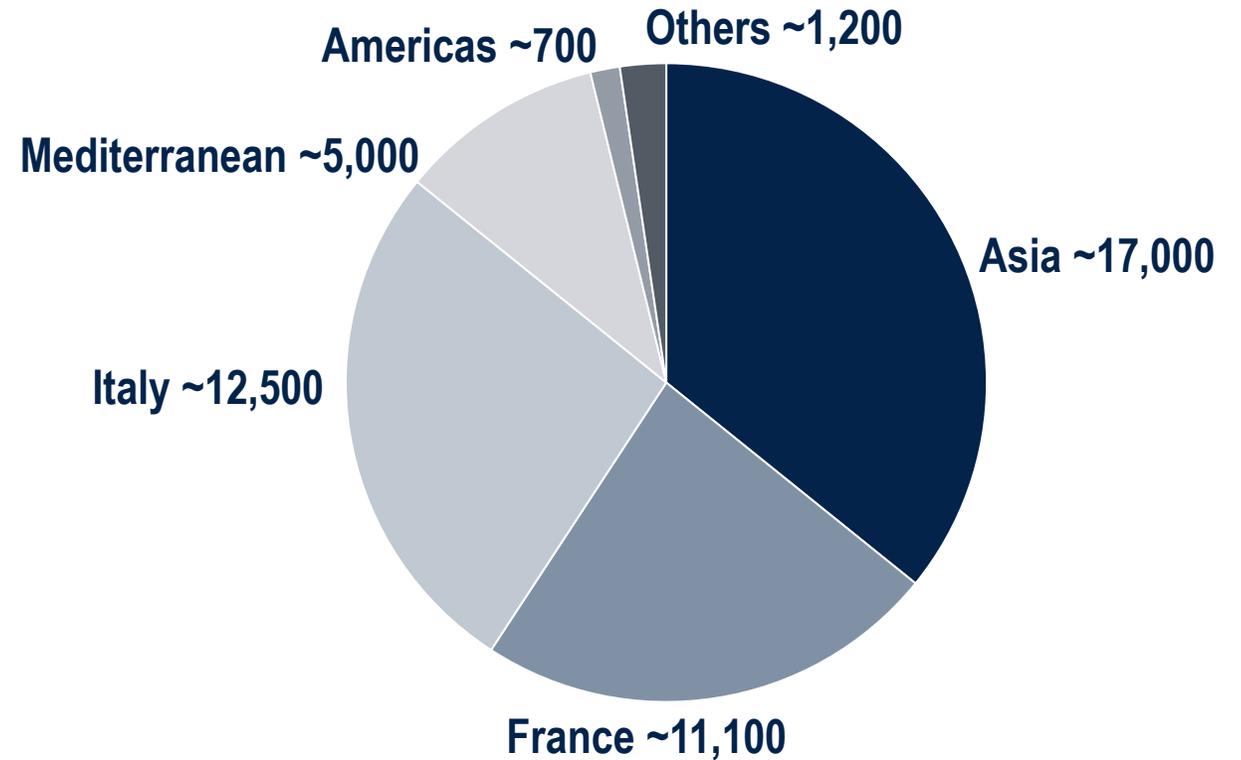
Manufacturing	~ 63%
Research & Development	~ 19%
Marketing & Sales, Divisional Functions, Administration & General services	~ 18%

As of December 31, 2025   40

ST recognized as a Global Top Employer again in 2026

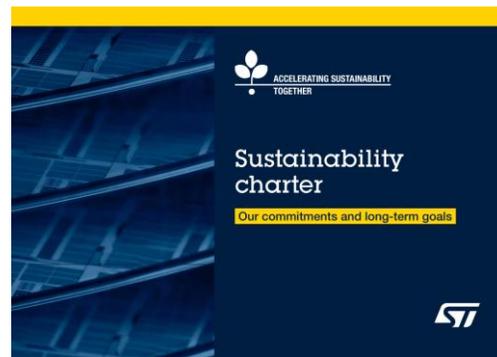ST awarded "Top Employer Global" certification for the **second consecutive year**

One of **17 companies** in the world to obtain this international certification for 2026

ST entities in **41 countries** certified as Top Employer

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Sustainability

Sustainability has been engraved in our business model and culture for over 30 years

Digital Unify Program

Sustainability charter
Our commitments and long-term goals

Year	Milestone
1987	**Creation of ST.** Business **conduct & ethics policy**
1993	First **environmental policy**
1995	First **environmental decalogue**
1997	First **environmental report**, ISO 14001, EMAS
2000	Signatory of the **UNGC 10** principles
2001	Creation of **ST Foundation**
2002	Establishment of a **reforestation** program
2003	OHSAS18001 **safety certification** (migration to ISO 45001 in 2021)
2007	**Conflict Minerals** program
2011	**Sustainable Technology** program
2012	**ISO 50001** energy management
2014	5th **Environment, Health & Safety Decalogue**
2016	ISO 22301 **Business Continuity** 1st certification
2020	Commitment to be **Carbon Neutral by 2027***
2025	**28th year** of reporting First **integrated report** as part of ST's annual report New **Sustainability Charter** published

*on scope 1 & 2 and focusing on product transportation, business travel and employee commuting emissions for scope 3

Our approach to sustainability

Sustainable technology

We create technology that contributes to a sustainable world

Designing responsible products and technologies

Managing the life cycle of our products in a sustainable way

Responsible minerals sourcing

Eco-design devices - power-efficient & low-carbon

Sustainable way

We prioritize people

Ensuring people health, safety, & well-being

Role model in labor & human rights

Fostering a diverse & inclusive work environment

Offering great employee experience

We respect the environment

Committing to carbon neutrality*

Leading environmental management system

Reducing water usage & addressing local scarcity risks

Reducing waste & promoting a circular economy

Sustainable company

We generate long-term value for our stakeholders

Embedding risk management

Monitoring and developing the extended supply chain

Promoting STEM in all our eco-systems

Monitoring & transparently reporting our progress

STEM (Science, Technology, Engineering, Mathematics)

*on scope 1 & 2 and focusing on product transportation, business travel and employee commuting emissions for scope 3

Suppliers

We require our suppliers to implement the **Responsible Business Alliance (RBA)** standards and encourage ISO and OHSAS certifications to address ethics, social, environmental, health, and safety risks.

We participate in the **Responsible Minerals** Initiative.

Environment

We deploy programs to reduce our direct and indirect **greenhouse gas emissions** from all our operations, including Perfluorinated Compounds (PFCs), which have a very long atmospheric lifetime and high global warming potential.

We minimize the **environmental, health and safety risks** related to the chemicals and materials used in the manufacturing process, by basing the selection, handling, and substitution on the precautionary principles.

We are continually reducing our **water footprint** through reuse and recycling and all our wastewater is treated before being discharged into the environment.

We reduce, reuse, recycle or recover as much of our **waste** as possible, rather than sending it to incineration or landfill.
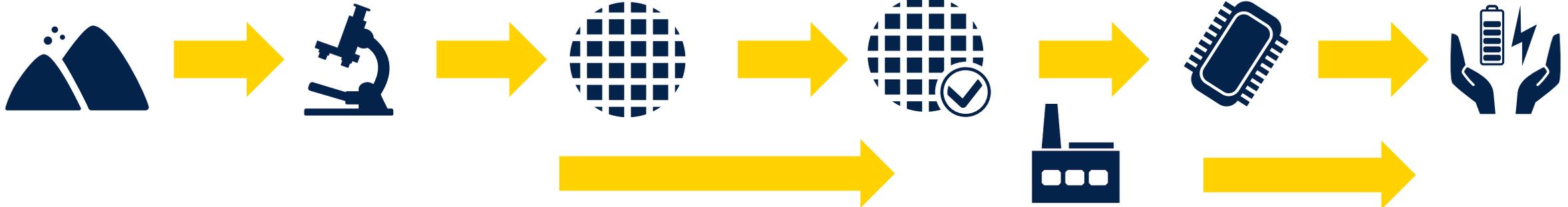
People

We ensure the **health and safety** of our employees through advanced management systems and certification.

We implement our **Code of Conduct** and the RBA standards in all our sites to mitigate our **ethics and labor and human rights risks** and carry out regular assessments and audits in all our production sites.
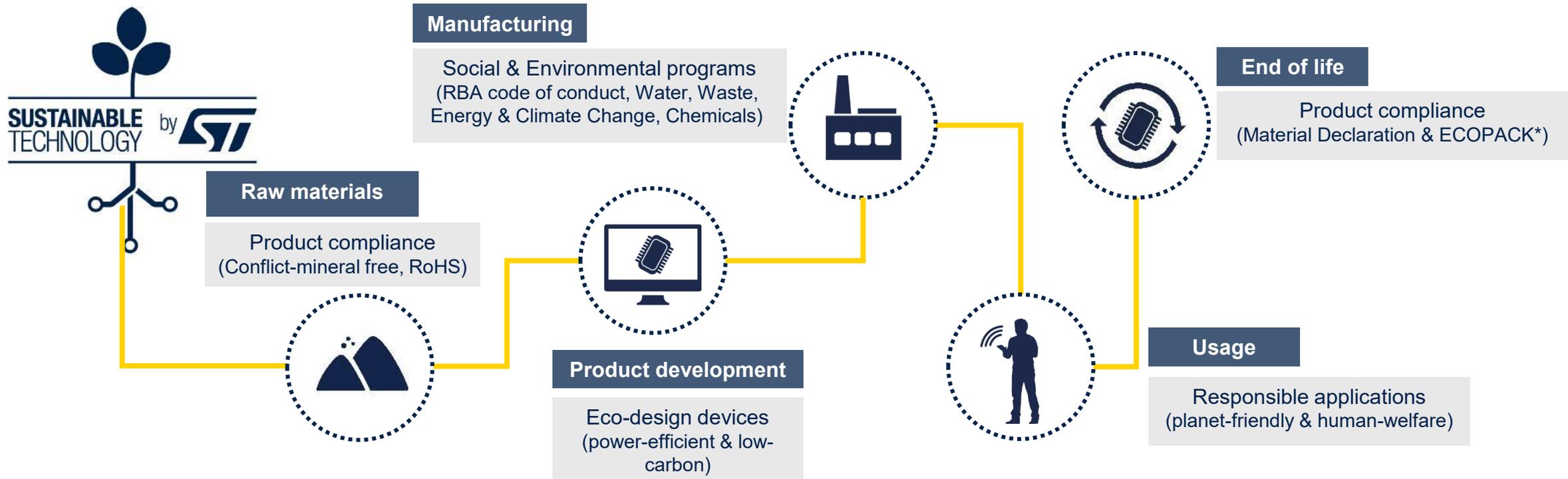
Products

Through our **Sustainable Technology program** we design products systematically taking into consideration the environmental impact of the device during its whole life cycle, including raw materials, transportation, manufacturing, usage and end of life.

Sustainable technology

Our Sustainable Technology program aims to develop responsible products which**:**
- improve our **social and environmental footprint** at every stage of the product life
- have the greatest **positive impact** on the planet and people in the end-application

SUSTAINABLE TECHNOLOGY by ST

Manufacturing

Social & Environmental programs
(RBA code of conduct, Water, Waste, Energy & Climate Change, Chemicals)

End of life

Product compliance
(Material Declaration & ECOPACK*)

Raw materials

Product compliance
(Conflict-mineral free, RoHS)

Product development

Eco-design devices
(power-efficient & low-carbon)

Usage

Responsible applications
(planet-friendly & human-welfare)

We will be carbon neutral by our 40th anniversary

Milestones

Compliance with the **1.5°C scenario** by 2025 – recognized by SBTi

SCIENCE BASED TARGETS
DRIVING AMBITIOUS CORPORATE CLIMATE ACTION

Carbon neutral by 2027 (on Scope 1 & 2 and focusing on product transportation, business travel and employee commuting emissions for scope 3)
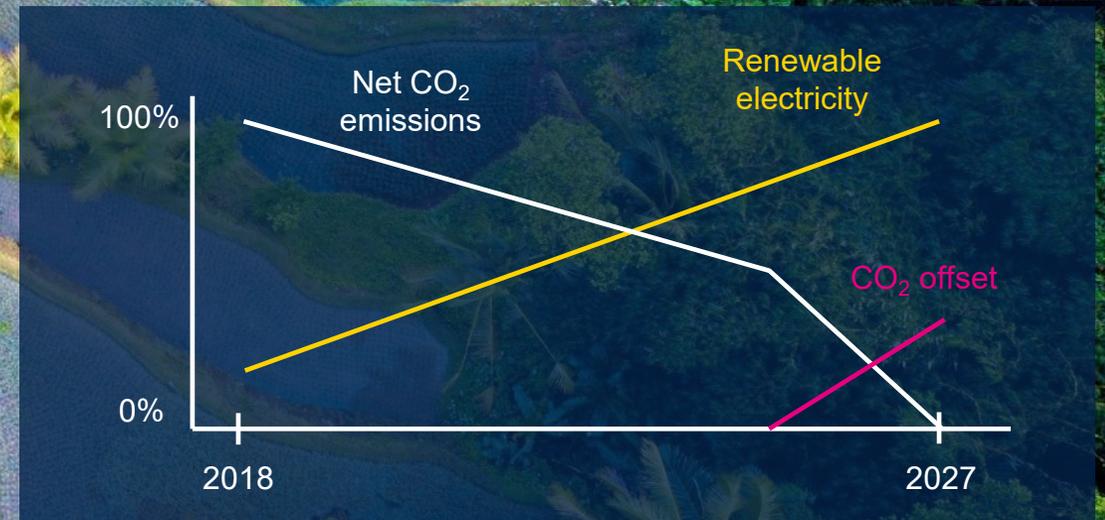
Sourcing **100% renewable electricity** by 2027

Collaborative programs and partnerships for carbon neutrality throughout our ecosystems

In 2024

84% electricity from renewable sources

CARBON NEUTRAL

Net CO_2 emissions — Renewable electricity — CO_2 offset

100% / 0% — 2018 — 2027

Sustainability recognition

TIME World's Most Sustainable Companies	CDP leadership band

Ranked 25th most sustainable company globally and 1st in the Electronics, Hardware and Equipment category

In the CDP leadership band for climate change management (A) and water management (A-)

ST Foundation's mission is to develop, coordinate, and sponsor projects that employ of modern sciences & latest technology to promote human progress

STMicroelectronics
Foundation

The ST Foundation continues to **bridge the digital divide** between those who have access to modern technologies and those who do not

The Digital Unify (DU) program, launched in 2003, has trained over **1,390,000 people in 32 countries** since its inception
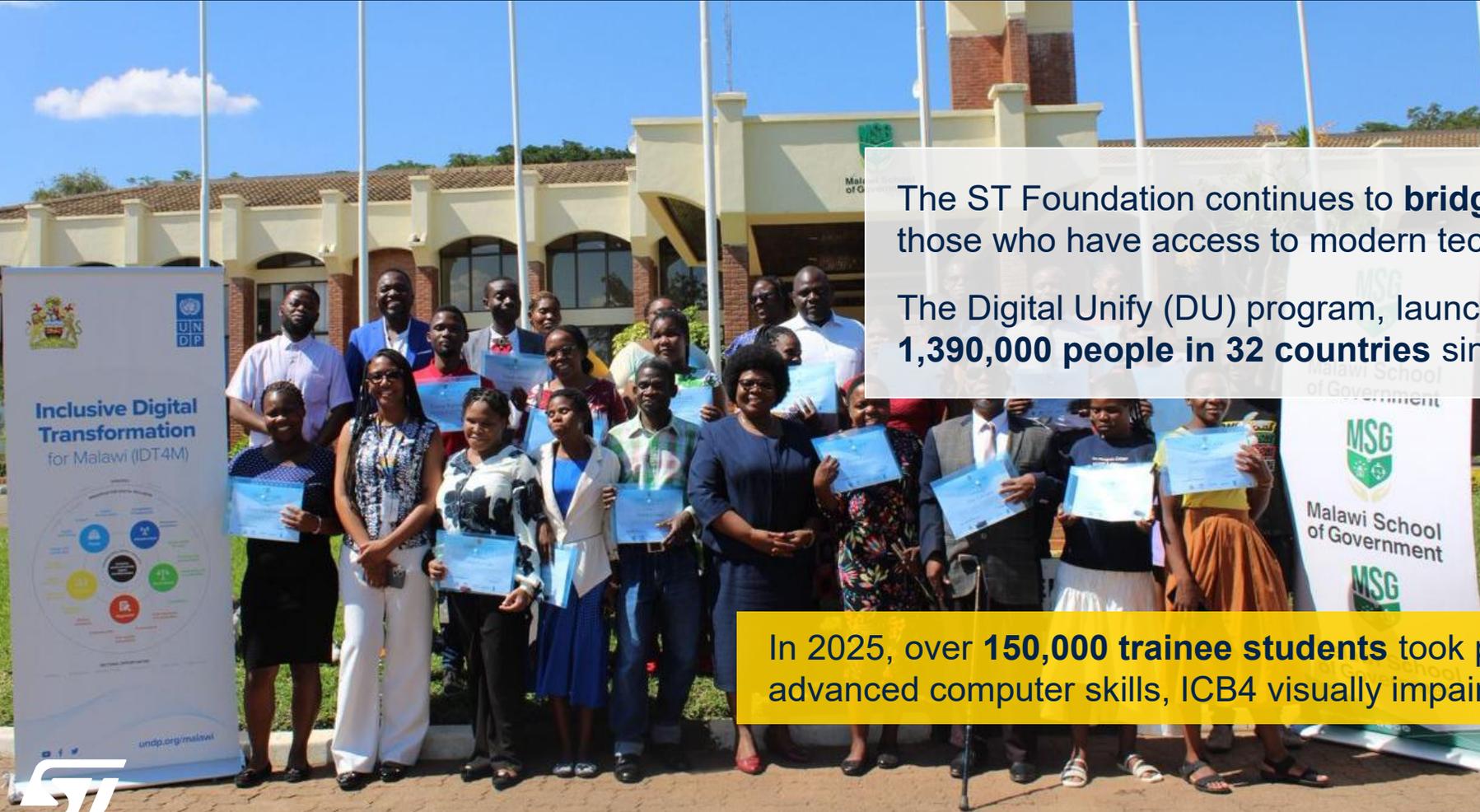
In 2025, over **150,000 trainee students** took part in classes on basic and advanced computer skills, ICB4 visually impaired people and 'Tablets for Kids'

st.com/st-foundation

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Our technology
starts with You

🌐 Find out more at www.st.com